# RHODE ISLAND DIVERSION PLAN

This plan goes into effect at 8:00 A.M. on 6/1/2004. It replaces the FINAL Rhode Island Diversion Plan dated 3/1/2004.

All Hospitals and EMS departments/services shall follow this Rhode Island Diversion Plan until further notice.

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# 6/1/2004 RHODE ISLAND DIVERSION PLAN

## A. PARTICIPATING HOSPITALS, FACILITIES AND EMS DEPARTMENTS/SERVICES

All general acute care hospitals in Rhode Island with emergency departments will participate in roll calls three times per day to determine hospital status. Additionally, selected hospitals and healthcare facilities that do not provide primary acute care emergency department services will participate in roll calls on a more limited basis (8:00 A.M. and 4:00 P.M. only) to test the Nextel Hospital Emergency Communications system. All RI licensed EMS departments/services providing transport to hospitals in RI shall participate in this plan.

General acute care hospitals are categorized into TWO geographic groups (Rhode Island Hospital is included in BOTH geographic groups) for the purpose of ensuring reasonable geographic proximity of available beds for patients at times when one or more hospitals go on "Diverting" status:

# GENERAL ACUTE CARE HOSPITALS: NORTHERN HOSPITAL GROUP:

Landmark Medical Center Memorial Hospital St. Joseph/Our Lady of Fatima Roger Williams Medical Center The Miriam Hospital Rhode Island Hospital

# **SOUTHERN HOSPITAL GROUP:**

Rhode Island Hospital Kent Hospital Newport Hospital South County Hospital Westerly Hospital

#### OTHER HOSPITALS with ACUTE CARE EMERGENCY DEPARTMENTS:

Women and Infants' Hasbro Children's VA Medical Center

#### BEHAVIORAL HEALTH SPECIALTY HOSPITALS:

Bradley Hospital Butler Hospital

#### PARTICIPATING FACILITIES:

Newport Naval Ambulatory Care Center Narragansett Indian Health Center RI Airport Corporation

# **EMS PROVIDERS and REGIONAL DISPATCH CENTERS:**

All RI licensed EMS departments/services Four Regional Fire Alarm Centers and Providence Fire Alarm

#### **B. DAILY ROLL CALLS**

All licensed hospitals in Rhode Island with acute care emergency departments participate in roll calls three times per day to determine hospital status. The routine times for the roll calls are 12:00 A.M., 8:00 A.M., and 4:00 P.M. At the direction of HEALTH, augmented roll calls which include diversion status and bed availability **may** be conducted, one or more times per day during roll call, by HEALTH staff or by the Host Hospital using the Augmented Nextel Roll Call Log (see Appendix I). The Host Hospital will conduct roll calls and record diversion status and bed availability onto the Nextel Roll Call Log (see Appendix II) provided by HEALTH. The assigned Host Hospital will turn this log over to HEALTH at the conclusion of the assigned month and/or upon request.

The purpose of such roll calls is to determine hospital diversion status <u>and</u> to test the Nextel Hospital Emergency Communications system. Timely participation of all participating hospitals, facilities and EMS departments/services is critical to ensuring that the Nextel Hospital Emergency Communications system in functioning and available for use in the event of an emergency.

#### C. HOST HOSPITAL ASSIGNMENT SCHEDULE

The Host Hospital is responsible for initiating and conducting the roll calls. All hospitals in Rhode Island with acute care emergency departments will rotate the assignment as Host Hospital according to the following schedule:

| Month     | Host Hospital                          |
|-----------|--|
| January   | Newport Hospital                       |
| February  | Memorial Hospital                      |
| March     | St. Joseph/Our Lady of Fatima Hospital |
| April     | South County Hospital                  |
| May       | Miriam Hospital                        |
| June      | Rhode Island Hospital                  |
| July      | Kent County Memorial Hospital          |
| August    | Landmark Medical Center                |
| September | Roger Williams Medical Center          |
| October   | Westerly Hospital                      |
| November  | Women & Infants Hospital               |
| December  | Rhode Island Hospital                  |

At the conclusion of each roll call, the Host Hospital will notify **the Regional Dispatch Centers** [Southern Control (Exeter) and Metro Control (Cranston)] of the diversion status of all hospitals throughout the state by Nextel. Southern Control (Exeter) and Metro Control (Cranston) will each then transmit this information to Fire/EMS services statewide. Providence Fire Alarm, Northern Control (Smithfield) and East Bay Control (Portsmouth) shall monitor each roll call.

#### D. ROLL CALL PROCEDURE:

The following roll call procedure describes the script of the person at the host hospital responsible for conducting the roll call. The person responsible for conducting the roll call should speak slowly and clearly. Hospitals and facilities are to be called in the order that they are presented on the roll call log (Appendix II). Hospital facilities are included to determine diversion status and their diverting status is noted on the roll call log as per the

key at the bottom of the form. Non-hospital facilities are included to verify that their Nextel communications equipment is functioning properly and their response is marked on the roll call log with a check mark to indicate that they responded when called during the roll call. The person responsible for conducting the roll call should follow the script as described below:

- 1. Sample roll call message: "This is (insert Host Hospital name) initiating the (insert time) roll call. When your facility is called please acknowledge and provide your current status."
- 2. **Continue the call by stating:** *"Landmark, your status please."* (Landmark should answer within about 5 seconds).
- 3. **If no answer, call a second time:** "Landmark, your status please." (If no answer on second attempt, call the next facility on list).
- 4. Follow this process until the end of the roll call list. When a hospital responds, indicate their status as per the key on the roll call sheet in the box next to the facility name. When recording the response of non-hospital facilities, indicate that they have acknowledged the call by placing a check mark on the roll call sheet.
- 5. Once you have contacted all facilities, make a final attempt to contact the non-responding facility(s). If a facility does not answer over the Nextel, make a note on the call log and contact the emergency department of the non-responding hospital and/or the non-responding non-hospital facility by telephone.
- 6. Report the results of the call as follows: "This is the recap of the (insert time) roll call, the following hospitals are Diverting: Hospital (insert name)".
- 7. Confirm receipt of information at the Southern Control Dispatch Center: "Host Hospital to Southern Control". Await response from Southern Control. Once a response is received, indicate "This is the Host Hospital reporting (insert the report as per number 6 above)".
- 8. Repeat to confirm receipt of information at Metro Control: "Host Hospital to Metro Control". Await response from Metro Control. Once a response is received, indicate "This is the Host Hospital reporting (insert the report as per number 6 above)".
- 9. End the call by reporting: "This is the Host Hospital ending the roll call. The next roll call will take place at (insert time of next roll call). Hospital (insert name) is required to provide an update on diversion status at (insert time 4 hours after the current roll call)".
- 10. Update Nextel Roll Call Log: Review the Nextel Roll Call Log for complete entries for each facility. Be sure to indicate on the dated form at the appropriate time, the diversion status of all hospitals and a check mark for each non-hospital facility that responded. For those hospitals and/or facilities that did not respond, be sure to make a notation in the comments section next to each facility that a follow-up phone call was required.

#### **E. HOSPITAL STATUS:**

During roll call and upon request, the hospital emergency department (ED) can report one of three different status designations (Accepting, Diverting, or Condition Red Alert):

**ACCEPTING:** The hospital is accepting patients from EMS

<u>**DIVERTING**</u>: The hospital is unable to accept patients from EMS for primary emergency department services (excludes interfacility transfers) and is effectively diverting all patients with the following <u>exceptions</u>:

All hospitals will accept patients with the following conditions:

- a. Cardiac arrest/respiratory arrest/respiratory failure
- b. Shock as defined by the Shock Protocol in the RI Pre-hospital Care Protocols and Standing Orders
- c. Airway obstruction, unmanageable airway or respiratory distress
- d. Active labor defined as pregnancy with abdominal pain consistent with labor

If the EMTs attending the patient feel an <u>exception</u> is warranted for any other reason (e.g., patient insistence, minor injury, recent discharge), the EMT <u>must</u> contact Medical Control per protocol <u>and</u> document notification of Medical Control on the pre-hospital EMS report.

Additionally, Rhode Island Hospital/Hasbro Children's ED (Level I Trauma Center) will accept the following:

- a. Major trauma (as per section 5 of the Trauma Protocol in the RI Pre-hospital Care Protocols and Standing Orders- see Appendix III)
- b. Pediatric (age 16 or younger)

A status of "Diverting" means that the hospital has exhausted all reasonable means of augmenting inpatient and emergency department capacity. A hospital **must** have high-level internal authorization (i.e., by the chief executive officer or, in his/her absence, the senior administrator on call) prior to indicating a status of "Diverting". Any hospital that reports "Diverting" status is required to complete a "Diverting" Status Situation Report form (see Appendix IV) and fax it to the Department of Health prior to the next scheduled roll call.

Hospitals reporting "Diverting" status must provide an update to the Host Hospital four hours after indicating "Diverting" status (refer to section entitled "Status Reports Outside of Daily Roll Call" on page 7 of this plan).

<u>CONDITION RED ALERT:</u> "Condition Red Alert" conveys that the hospital or the ED is experiencing an internal disaster. **Diversion is total**; <u>no exceptions to diversion are allowed.</u>

<u>Examples</u> include extreme situations where the hospital has implemented its internal disaster plan. Situations would include extended power failure or radiation/toxic waste exposure.

For any hospital reporting "Condition Red Alert" no exceptions to diversion are allowed.

Any hospital that reports "Condition Red Alert" status is required to complete a "Diverting" Status Situation Report form (see Appendix IV) and fax it to the Department of Health prior to the next scheduled roll call.

#### F: BED AVAILABILITY INFORMATION AND DEFINITIONS

At times identified by HEALTH, HEALTH may require that in addition to diversion status, the hospitals report additional information about hospital inpatient and ED capacity. Augmented information from hospitals will include, but will not be limited to, numbers of current available beds for the following categories:

# • Emergency Department

 Include open and staffed beds in the emergency department under normal operating capacity.

#### Critical Care

- Include open and staffed critical care beds.

## Monitored / Telemetry

- Include open and staffed monitored or telemetry beds. Include monitored or telemetry beds on step-down units and/or general medical-surgical units.

# General / Medical-Surgical

 Include open and staffed general medical-surgical beds; exclude monitored/telemetry beds on general medical-surgical units included above

Additionally, HEALTH may require that hospitals report the current number of:

# Admitted patients who are "Holding" in the ED

- Include admitted patients that are physically in the ED awaiting an inpatient bed.

# Surge Capacity

- Include patients awaiting inpatient beds that are being held in areas identified in your hospital's surge capacity plan (e.g., PACU, ambulatory care units, auditorium)

### **G. SYSTEM "SAFETY NET" RULES**

Although individual hospitals are allowed to be "Diverting" under the conditions described herein, the overriding objective of the plan is to maintain an EMS "safety net" (i.e., adequate availability of ED services for each geographic area) during "Diverting" status or "Condition Red Alert". To ensure this objective, the following rules apply for each Hospital Group:

#### "SAFETY NET" RULES FOR NORTHERN HOSPITAL GROUP:

#### NORTHERN HOSPITAL GROUP:

Landmark Medical Center Memorial Hospital St. Joseph/Our Lady of Fatima Roger Williams Medical Center The Miriam Hospital Rhode Island Hospital

- 1. **No more than two** participating hospitals in the Northern Hospital Group may be on "**Diverting**" status at the same time.
- 2. If a third hospital in the Northern Hospital Group announced "**Diverting**" status, the Host Hospital will declare an "All-Accepting" condition.
- 3. If an <u>"All-Accepting"</u> condition is declared in the Northern Hospital Group, all of the six participating hospitals in the Northern Hospital Group will be required to accept patients from EMS until the next roll call.

#### "SAFETY NET" RULES FOR SOUTHERN HOSPITAL GROUP:

## **SOUTHERN HOSPITAL GROUP:**

Rhode Island Hospital Kent Hospital Newport Hospital South County Hospital Westerly Hospital

- 1. **No more than one** participating hospital in the Southern Hospital Group may be on "**Diverting**" status at the same time.
- 2. If a second hospital in the Southern Hospital Group announced "**Diverting**" status, the Host Hospital will declare an "All-Accepting" condition.
- **3.** If an "All-Accepting" condition is declared in the Southern Hospital Group, all of the five participating hospitals in the Southern Hospital Group will be required to accept patients from EMS until the next roll call.

#### RULES FOR "CONDITION RED ALERT" REGARDLESS OF GROUP:

A status of "Condition Red Alert" by any participating hospital automatically cancels or precludes diversion by ANY other hospital while the "Condition Red Alert" is in effect. While "Condition Red Alert" is in effect, all other hospitals are required to accept patients from EMS.

#### H: "STATUS REPORTS" OUTSIDE OF DAILY ROLL CALL:

Hospitals that have reported "**Diverting**" status or "**Condition Red Alert**" during the routine roll call are **REQUIRED** to contact the Host Hospital and provide it with an update on hospital status <u>within</u> four hours of initial notification. For example, if a hospital reports "Diverting" status at 2 P.M., the diverting hospital is required to provide an update within 4 hours. At the next regularly scheduled roll call – 4 P.M. – the diverting hospital would provide an update. If the diverting hospital is still "Diverting" status at 4 P.M., then the next required update would be at 8 P.M. The Host Hospital will record the updated status on the Nextel Roll Call Log.

After the hospital makes its announcement, the Host Hospital will notify Southern Control and Metro Control of any <u>change</u> in hospital status of any hospital throughout the state by Nextel. Hospitals with a status change, must notify the Host Hospital as soon as the decision is made to make the status change. The Host Hospital must notify all other hospitals and Southern and Metro Control of a hospital's status change <u>as soon as it is reported to the Host Hospital</u>. For example, if a "**Diverting**" hospital's status changes to "**Accepting**" or "**Condition Red Alert**", the Host Hospital will confirm via Nextel that this information has been received by Southern Control and Metro Control as described on page 5, step 7. If a "**Diverting**" hospital remains "**Diverting**" no update is required.

| DATE:                                    |                   |  |          |         |            |                  |                    |                       |         |                   | TIME    |            |                  |                    |                       |         |                   |        |
|--|-------------------|--|----------|---------|------------|------------------|--------------------|-----------------------|---------|-------------------|---------|------------|------------------|--------------------|-----------------------|---------|-------------------|--------|
| FACILITY                                 |                   |  |          | 12AM    | 8AM 4      |                  |                    |                       |         |                   | 4PM     |            |                  |                    |                       |         |                   |        |
| Follow Safety-Net Rules                  |                   |  |          | *Status | ED<br>Beds | Critical<br>Care | Monitor /<br>Telem | General /<br>Med-Surg | Holding | Surge<br>Capacity | *Status | ED<br>Beds | Critical<br>Care | Monitor /<br>Telem | General /<br>Med-Surg | Holding | Surge<br>Capacity | *Statı |
|  | Landmark          |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| ^ 5                                      | Memorial          |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| ting k                                   | St. Joseph/Fatima |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| THERN: N Diverting                       | Roger Williams    |  | Villiams |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| NORTHERN: No > 2 Diverting               |                   |  | Miriam   |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
|  | RIH <sup>4</sup>  |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Kent Newport South County                |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Newport :: Newport                       |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| South County                             |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Westerly                                 |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Women & Infants                          |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Hasbro Children's                        |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| VA                                       |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| <b>Bradley</b> (8 a.m. & 4 p.m.; 7 days) |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| <b>Butler</b> (8 a.m. & 4 p.m.; 7 days)  |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Newport Naval Clinic (8 a.m.; 7 days)    |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| RI Airport Corporation (8 a.m.; 7 days)  |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| Indian Health Clinic (4 p.m.; M-F)       |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| RI EMA (4 p.m. M-F) TOTALS               |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |
| TOTALS                                   |                   |  |          |         |            |                  |                    |                       |         |                   |         |            |                  |                    |                       |         |                   |        |

### **APPENDIX III**

# Excerpt from Trauma Protocol State of Rhode Island Prehospital Care Protocols and Standing Orders

| 5.       | Deter<br>(Adul | Trauma score   |   |  |  |  |  |  |  |  |
|----------|----------------|--|---|--|--|--|--|--|--|--|
|          | 5.1            | Transport possible.  | Transport early;<br>Med Control   |  |  |  |  |  |  |  |
|          | 5.2            | Adult pat injury" ind Ambuland of Rhode Hospital emergence Support p | Adult RTS <11 or<br>trauma factors,<br>transport time<br>≤20 minutes:<br>transport to RIH<br>ED   |  |  |  |  |  |  |  |
|          |                | 5.2.1  | Consider air<br>ambulance to<br>trauma center   |  |  |  |  |  |  |  |
| <u>.</u> |                | 5.2.2  | If you are <u>beyond</u> 20 minutes' transport time of Rhode Island Hospital Trauma Center: transport to the nearest <u>HOSPITAL</u> <u>EMERGENCY FACILITY.</u>   | Transport time<br>>20 minutes:<br>nearest ED               |  |  |  |  |  |  |
|          | 5.3            | •  | If a pediatric patient's trauma score ≤10, transport without delay and contact Medical Control as soon as possible.   |  |  |  |  |  |  |  |
|          | 5.4            | Pediatric score <9, factors id within 20 transport emergence Managen | Pedi TS <9 or<br>trauma factors,<br>transport time<br>≤20 minutes:<br>Hasbro<br>Children's<br>Hospital ED   |  |  |  |  |  |  |  |
|          |                | 5.4.1  | If the scene time and/or transport time will be prolonged, and a landing site is available, consider transport by air ambulance from the scene to Hasbro Children's Hospital ED or another appropriate pediatric trauma center. Follow the <i>Air Ambulance</i> protocol. | Consider air<br>ambulance to<br>pediatric trauma<br>center |  |  |  |  |  |  |
|          |                | 5.4.2  | If you are <u>beyond</u> 20 minutes' transport time of Hasbro Children's Hospital, transport to the nearest <u>HOSPITAL</u> <u>EMERGENCY FACILITY.</u>  | Transport time >20 minutes: transport to nearest ED        |  |  |  |  |  |  |
| 6.       |                |  | patient without delay to an appropriate <u>HOSPITAL</u> <u>EMERGENCY</u><br><u>ntact Medical Control</u> en route.  | Transport  |  |  |  |  |  |  |

RI EMS Prehospital Care Protocols and Standing Orders

Effective: 1 July 1995
Revised: May 1997

# Hospital Situation Report DIVERSION STATUS Reporting Form

| Hospital Name: _   |                                |   | Date:  |   |      |  |  |  |  |  |  |
|--|--------------------------------|---|--|---|------|--|--|--|--|--|--|
| Status Reporting:  |                                | Diverting   |  | Condition Red Alert   |      |  |  |  |  |  |  |
| Reason for Change  | Reason for Change in Status:   |   |  |   |      |  |  |  |  |  |  |
|  | as pe                          | r the definitions p   |  | the number of <u>open/staffed beds</u><br>age 5 of the RI Diversion Plan. | or   |  |  |  |  |  |  |
| NUMBER OF OPEN/S   | STAF                           | FED BEDS  | NUMBER C   | OF PATIENTS BEING HELD:   |      |  |  |  |  |  |  |
| # ED beds  |                                |   | Hol  | lding - # admitted patients being held in E                               | ΞD   |  |  |  |  |  |  |
| # Critical car   | e bed                          | ds  |  | rge Capacity - # admitted patients held                                   | ni b |  |  |  |  |  |  |
| # Monitored/   | Teler                          | netry beds  | surge capacit  | ty areas identified in surge capacity plan                                |      |  |  |  |  |  |  |
| # General M  | edica                          | ıl/Surgical beds  |  |   |      |  |  |  |  |  |  |
| <ol> <li>Has the ED/inpat in his/her absence the No - If No, congressive Yes - Name</li> <li>Immediately notifes.</li> <li>At the time the defended in the second year.</li> </ol> | ient seall Cl<br>of pe<br>y Ho | status been discunior administrato EO/senior adminerson who author st Hospital of Hoon is made to rep | ussed with the or on call)? istrator on call ized diversion spital Status voort your hospi | ital status as "Diverting" or "Conditi                                    | (or  |  |  |  |  |  |  |
|  | nitior                         | ns on page 5 of t   |  | activity data in the first section on Plan. <b>FAX COMPLETED FOR</b>      | M    |  |  |  |  |  |  |
|  |                                |   |  | status update within 4 hours after the nospital status returns to         | he   |  |  |  |  |  |  |
| PLEASE PRINT LE  | GIBL                           | Y AND COMPL   | ETE ALL ITE  | MS BELOW:   |      |  |  |  |  |  |  |
| Name of Person Con   | mplet                          | ing Form:   |  |   | _    |  |  |  |  |  |  |
| Title·   |                                | Telenhone:  |  | e-mail·   |      |  |  |  |  |  |  |

FAX COMPLETED FORM TO DEPARTMENT OF HEALTH AT 401-222-3017
PRIOR TO NEXT ROLL CALL